

PHILIPPINE PORTS AUTHORITY (PPA)

		Component			Baseline Data		Targets		
Objective/Measure		Formula	Weight	Rating Scale ^{a/}	2019	2020	2021	2022	
SOCIAL IMPACT	SO 1	Enhance Accessibility Through Seamless Connectivity with Other Transport Modes							
	SM 1	Cargo Throughput (in Million Metric Tons [MMT])	Absolute Figure	5.0%	Actual / Target	266.42	243.99	218.35	255.38
	SM 2	Average Vessel Waiting Time in PPA's Top 10 Baseports (in hrs)	Absolute Figure	2.5%	Actual / Target	N/A	N/A	5 hours	5 hours
	SM 3	Passenger Traffic (in Million Passengers)	Absolute Figure	5.0%	Actual / Target	83.72	24.89	20.80	25.39
	SM 4	Average Vessel Turn-around Time in PPA's Top 10 Baseports (in hrs)	Absolute Figure	2.5%	Actual / Target	N/A	N/A	36.27 hours	36.27 hours
	SM 5	Ro-Ro Ramps Completed	Cumulative Number	5.0%	Actual / Target	+6 (295 cumulative total)	+7 (302 cumulative total)	+9 (311 cumulative total)	+8 (319 cumulative total)
		Sub-total		20.0%					
FINANCIAL	SO 2	Become Financially Sufficient to Support its Development Programs							
	SM 6	Port Revenues (in Billion Pesos)	Service and Business Income + Gains + Other Non-operating Income	20.0%	Actual / Target	18.35	16.64	18.16	19.77

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SM 7	Earnings Before Interest, Taxes, Depreciation and Amortization (<i>In Billion Pesos</i>)	Net Income + Interest + Taxes + Depreciation + Amortization	15.0%	Actual / Target	13.11	11.73	10.56	12.23
SO 3	Augment National Capacity to Achieve Government Thrusts							
SM 8	Budget Utilization Rate (BUR)	Actual Disbursement / Total Approved Corporate Operating Budget (Both Net of PS Cost)	5.0%	Actual / Target	79.35% <i>(Budget Utilized/ Total Allocated Amount for Locally Funded Projects)</i>	81.39% <i>(Budget Utilized/ Total Allocated Amount for Locally Funded Projects)</i>	90% <i>(Budget Utilized/ Total Allocated Amount for Locally Funded Projects)</i>	90% <i>(CO & MOOE)</i>
	Sub-total		40.0%					
SO 4	Improve Stakeholders' Satisfaction Rating							
STAKEHOLDERS SM 9	Percentage of Satisfied Customers			Actual/ Target 0% = if less than 80%	82.15%	Using the Enhanced Standard Guideline on the Conduct of Customer Satisfaction Survey by the GCG		
	A. Passengers	No. of respondents which gave at least a Satisfactory Rating/ Total number of respondents	2.5%			Excluded	90%	90%
	B. Shipping Lines		2.5%			85.29%	90%	90%
	C. Concessionaires		2.5%			88.22%	90%	90%

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INTERNAL PROCESSES	SM 10	Percentage of Common Permits Released within Indicated Processing Time	Number of permits released within prescribed period/ Total permits released	2.5%	Actual / Target	100%	100%	100%	100%
	SM 11	Percentage of Identified Ports Compliant with International Ship and Port Facility Security (ISPS) Code	Ports Compliant with International Ship and Port Facility Security (ISPS) Code/ Total Number of Identified Ports	5.0%	Actual / Target	81.90% (86 out of 105 ports)	91.51% (97 out of 106 ports)	100% (for 99 identified ports)	100% (for 118 identified ports)
	SM 12	Electronic Accreditation of Port Service Providers	Actual Number	5.0%	Actual / Target	N/A	N/A	100% Processing of All Applications Received Based on Prescribed Timetable	100% Processing of All Applications Received Based on Prescribed Timetable
	Sub-total			20.0%					
INTERNAL PROCESSES	SO 5	Be Recognized for its International Best Practices on its Core Processes							
	SM 13	a. Number of Ports with Integrated Management System (IMS) Certification	Number of Ports that Passed 1 st Surveillance or 2 nd Surveillance	5.0%	Actual / Target	9	9	9	9

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	b. Number of Ports with Quality Management System (QMS) Certification	Audits and Recertification	5.0%		N/A	17	17	17
SO 6	Promote a Regulatory Framework that is Transparent, Fair, and Relevant to the Needs of All Stakeholders							
	<i>Implementation of the New Policy on the Procurement of Port Services Contract</i>							
SM 14	Number of Ports Bid Out based on the Approved Implementing Rules and Regulations	Actual Number	5.0%	Actual / Target	<i>Measure Excluded</i>	<i>Measure Excluded</i>	2	6
	Sub-total		15.0%					
SO 7	Develop and Maintain A Workforce with Necessary Competencies							
SM 15	Percentage of Employees Meeting Required Competencies	Actual Accomplishment	5.0%	Actual / Target	No Accomplishment	Assessed 50.05% of the total PPA employees where 32.91% have met required competencies	50% Conduct of Online Competency Assessment	83% (1,524 out of 1,827) of Employees Meeting Required Competencies
	Sub-total		5.0%					
	TOTAL		100%					

a/ But not to exceed the weight assigned per indicator.