

Performance Measures		Baseline Data (if available)				Targets	
Description	Formula	Weight	Data Provider if applicable	2011	2012	2013	2014
<b>MFO 1 : PORT DEVELOPMENT</b>							
Quantity 1	Increase in Berth Length (in meters)	10%		43,716 (+672)	43,910 (+194)	44,495.8 (+585.8)	45,238.07 (+742.27)
Quantity 2	Increase in Back-Up Area (in sq. m.)	10%		1,613,310 (+154,940)	1,630,629 (+17,319)	1,657,347.87 (+26,718.87)	1,685,371.47 (+28,023.47)
Quantity 3	Increase in Passenger Capacity (in Number of Seats)	10%		21,804 (+1,166)	22,463 (+659)	25,607 (+3,144)	26,727 (+1,120)
Quantity 4	Number of major pre-construction technical & economic studies completed	6%		N/A	N/A	40	16
		<b>Subtotal of Weights:</b>		<b>36%</b>			
<b>MFO 2 : PORT SERVICES</b>							
Quality 1	Percent of ports with complete compliance with requirements for certification to ISO-Quality Management System (QMS) on	8%		14% (Batangas)	43% (Cagayan de Oro, Davao)	71% (Zamboanga, General Santos)	100% (Ozamis, Iloilo)

<sup>1</sup> Please refer to formula and template based on the PPA Port Planning Manual (pages 1-10, 1-11, II-68 & II-69) which is largely based on the Handbook for Planning Developing Countries prepared by the United Nations Conference on Trade & Development (UNCTAD).

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	Vessel Entrance and Clearance in conformity with ISO 9001:2000 and the applicable Government Quality Management Systems Standards (GQMSS)	Batangas, Cagayan de Oro, Davao, Zamboanga, Gen. Santos, Ozamis & Iloilo and excluding MICT, SH and NH which are operated by private concessionaire (E.O. 605)								
Quality 2	Percent of Ports with complete compliance with requirements for Port Safety, Health and Environment Management System (PSHEMS) issued by the Partnership in Environmental Management of Seas in East Asia (PEMSEA)	(No. of Ports / 2 ports) x 100 where No. of Ports = 2 representing Iloilo & Cagayan de Oro which are PPA commitments to the ASEAN Ports Association project	8%	N/A	N/A	N/A	50% (Iloilo)	100% (Cagayan de Oro)		
Quantity 1.	Number of Port Privatization Studies completed in accordance with PPA Privatization Scheme	Number of Studies completed, presented and accepted to the PPA Board	5%	N/A	N/A	N/A	Manila Bulk Terminal Final Report by Nov. 30, 2013.	Davao-Initiation of tender by October 31, 2014		
Quantity 2	Percent of Existing Passenger Terminal Buildings (PTBs) privatized with electronic	(No. of Privatized PTBs w/e-ticketing / No. of PTBs for	9%				25% (Ubay, Jagna, San Carlos & Danao)	25% (Palompon, Baybay, Naval & Maasin)		

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	ticketing component	Privatization) x 100 where No. of PTBs <sup>2</sup> = 16 as of 2013							
Quantity 3	Percent accomplishment on e-payment development and implementation in all computerized collection sites	Major Scope of Work: System Investigation - 10% System Requirements Spec.-10% Design & Development - 50% Implementation - 30%	9%	N/A	N/A	10% System Investigation	90% <sup>3</sup>		
Quantity 4	Percent accomplishments on On-Line Permits System (On-Line application & approval for vehicle access, pedestrian access, permit to operate ancillary services & permit to occupy) for all ports with internet facility	Major Scope of Work: System Investigation - 10% System Requirements Spec.-10% Design & Development - 50% Implementation - 30%	9%	N/A	N/A	10% System Investigation	90% <sup>4</sup>		

<sup>2</sup> No. of PTBs to be updated each year based on economic dev. in various areas which would influence private sector interest.

<sup>3</sup> Ninety Percent (90%) broken down as follows: System Requirements Spec.(10%), Design & Development (50%) and Implementation (30%).

<sup>4</sup> *Ibid.*

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Ave. Response Time in no. of major ports / gateways	No. of major ports per year / Total no. of major ports; where Total no. of ports <sup>5</sup> is 10					100% North Harbor, South Harbor, Zamboanga, General Santos, Ozamis
a. Ave. Response Time-Simple Port Incident: First Responder Tactical Engagement	Within: 5-10 minutes	2%	N/A	N/A	100% Batangas, Cagayan de Oro, Davao, Iloilo, MICT	
b. Ave. Response Time-Bomb Threat First Responder Tactical Engagement	Within: 5-10 minutes 10-30 minutes	2%	N/A	N/A		
c. Ave. Response Time-Medical First Responder Tactical Engagement	Within: 5-10 minutes 10-20 minutes	2%	N/A	N/A		
<b>Subtotal of Weights: 54%</b>						

<sup>5</sup> Referring to the 10 major gateways with highest volume of cargo traffic; PPA will endeavor to apply the same standards to other terminals in the future.

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MFO 3: REGULATORY & ENFORCEMENT									
Quantity	Reduced Overall Average Number of Documentary Reqs for the following key regulations:								
	a. Application for Permit to Operate Ancillary Services and Permit to Occupy	N/A	8	3	2				
	b. Applications for Clearance to Develop Private Ports, Permit to Construct, Certificate of Registration and Permit to Operate Private Ports including Renewal Processes	N/A	8	2	2				
	c. Entrance/ Clearance of Vessels	N/A	10	5	4				
	d. Entry/ Withdrawal of Cargo from Government Ports	N/A	4	2	2				
	e. Access Regulation for Trucks, Port users and Pedestrians	N/A	7	2	2				
<b>Subtotal of Weights: 10%</b>									

<sup>6</sup> In 2014, Reduction in Processing Time will be added as a Performance Measure if the 2013 reduced number of documents will be found to be already at the optimum level.

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GENERAL ADMINISTRATIVE SERVICES										
Quantity 1	Utilization of the Accounting and Financial Management System (AFMS) & System Enhancement					55.48	88.50	100.00	100.00	
	a. % Utilization of AFMS									
	b. Best Practices in financial mgmt.									
	Return on Asset (>7)					10.28	12.52	8.69	7.72	
	Current Ratio (>1)					1.19	1.92	1.18	1.14	
	Debt/Equity Ratio (<1)					0.19	0.15	0.14	0.13	
Quantity 2	Repairs and Maintenance & Maintenance Dredging					N/A	N/A	1.93 cubic meters	1.57 cubic meters	
	Financial					N/A	N/A	80%	80%	
Subtotal of Weights: 0%										
TOTAL OF WEIGHTS: 100%										

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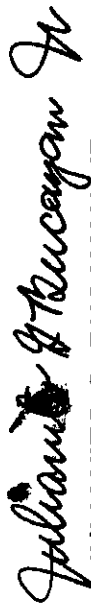
**Interim Performance Scorecard 2014**

Attested by:



**RAINIER B. BUTALID**  
Commissioner, GCG

Noted by:



**JULIANITO G. BUCAYAN, JR.**  
Alternate Chairman, PPA

Date: 30 July 2013



**JUAN C. STA. ANA**  
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