



**NOTICE TO PROCEED**

**JOINT VENTURE OF HARBOUR  
CENTRE PORT HOLDINGS, INC. and  
Z.C. INTEGRATED PORT SERVICES, INC.**  
2701 One Corporate Centre,  
Julia Vargas Ave., cor Meralco Ave.,  
Ortigas Center, Pasig City

**SUBJECT: PORT TERMINAL MANAGEMENT CONTRACT FOR  
PORT OF ZAMBOANGA, ZAMBOANGA CITY**

Gentlemen:

This is to inform you that the above-mentioned project has been approved in accordance with the provisions of the Contract, Bidding Documents and Guidelines for the Selection and Award of Contract Under the Port Terminal Management Regulatory Framework. Accordingly, you are hereby instructed to commence with the work, perform the services under the terms and conditions of the Contract in accordance with the concession period for the said project, effective upon receipt of this Notice to Proceed. All notices called for by the terms of the contract shall be effective only at the time of receipt thereof by the successful bidder.

Please acknowledge and indicate the date of receipt of this Notice to Proceed by signing on the space below and return the original copy to us.


Very truly yours,

**PHILIPPINE PORTS AUTHORITY**  
By:

  
**JAY DANIEL R. SANTIAGO**  
General Manager

RECEIVED BY:

**JOINT VENTURE OF HARBOUR CENTRE PORT HOLDINGS, INC.  
and Z.C. INTEGRATED PORT SERVICES, INC.**

  
**Marvee M. Espejo**  
Authorized Representative  
Date 07/19/2021