







PART I: BOARD APPRAISAL

	Excellent	Good	Very Satisfactory	Satisfactory	Needs Improvement
1. The Board, as a while, possessed the right skills and background for the current issues facing the Authority.	7	1	-	-	-
2. The Board has sufficient diversity and independence among its directors, allowing it to constructively challenge one another and management in carrying out respective functions and duties aligned with the Authority's strategic directions.	7	1	-	-	-
3. The Board receives on-going education, allowing directors to stay up to date with developments and to understand their impact.	4	4	-	-	-
4. The frequency, duration and scheduling of Board meetings per year were adequate to ensure proper coverage of the Board's responsibilities.	7	1	-	-	-
5. Directors receive adequate materials before the Board meeting.	3	5	-	-	-
6. Meetings are effective with sufficient materials, limited presentation, and an atmosphere that encourages open dialogue	4	4	-	-	-
7. The Board has regular executive or private sessions to allow directors to discuss sensitive topics	4	4	-	-	-
8. The Board receives appropriate information on industry trends and business environment to enable it to have sufficient insight when considering management's proposed plan/strategy.	4	4	-	-	-
9. The Board evaluates the proposed plan/strategy including key assumptions, major risks, and required resources, and addresses critical issues.	5	3	-	-	-

	Excellent	Good	Very Satisfactory	Satisfactory	Needs Improvement
10. The Board constructively debates proposed plan/strategy before granting approval.	6	2	-	1	-
11. The Board monitors the continued viability of the plan/strategy ensuring that it is adjusted as needed to respond to the evolving environment.	6	2	-	-	-
12. The Board thoroughly reviews major capital expenditures before approval and evaluates ultimate outcomes.	4	3	1	-	-
13. Directors strengthen the tone at the top by clearly demonstrating the required ethical values.	6	2	-	-	-
14. The Board regularly reviews and approves the Authority's vision, mission and value statements to ensure continued relevance and applicability thereof.	5	2	1	-	-
15. The Board demonstrates commitment to good corporate governance practices and provides oversight to ensure that the Authority is operated in a moral, legal, and ethical manner.	6	2	-	-	-
16. The Board ensures that the Authority has a sound and effective internal control system in place, and understands Management's role implementing such system.	4	4	-	-	-
17. There are sound policies, procedures and a system in place for related party transactions, which a dedicated Committee effectively implements.	5	3	-	-	-

PART III: Individual Director Appraisal

	Excellent	Good	Very Satisfactory	Satisfactory	Needs Improvement
PART II COMMITTEE APPRAISAL 1. The delegation of power from the Board to its Committees is appropriate.	6	2	-	-	-
2. The Committees regularly provide a report to the full Board and sufficiently update the Board on recent developments or such other matters that may require the Board action.	6	2	-	-	-
3. The frequency of meetings for each Committee is sufficient, allowing its members to perform their responsibilities according to the functions of the Committee.	7	-	1	-	-

PART III: Individual Director Appraisal

	Excellent	Good	Very Satisfactory	Satisfactory	Needs Improvement
1. I understand and faithfully uphold the vision, mission, values and strategies of the Authority.	5	2	1	-	-
2. I keep myself updated on the latest best practices in corporate governance and ensure I abide by them.	5	2	1	-	-
3. I avoid entering into situations where I may be placed in a conflict of interest with that of the Authority and I promptly disclose any conflict, which may occur.	3	4	1	-	-
4. I have a good record of Board and Committee meeting attendance.	3	4	-	1	-
5. I come to Board/Committee meetings on time, prepared and knowledgeable about the topics to be discussed.	4	3	1	-	-
6. I actively participate in Board/Committee discussions with a sense of independence and objectivity.	5	2	1	-	-
7. I am aware of all policies and procedures the Board is subjected to and actively adopt these in my function as a member of the Board.	3	4	1	-	-
8. I am committed to accomplish all duties and responsibilities of a director and member of my Committee/s, and will perform in the best interest of the Authority.	6	1	1	-	-

PART IV: Board and Management Appraisal

	Excellent	Good	Very Satisfactory	Satisfactory	Needs Improvement
1. The Board is comfortable with Management's (i.e., including Pres. & CEO) plans to implement the approved strategy, goals and targets.	7	1	-	-	-
2. Management has in place an effective process to identify risks and assess their potential impact.	5	2	1	-	-
3. Management informs the Board of all key risks and the Board is confident management addresses them appropriately.	5	2	1	-	-
4. The Board sufficiently challenges and supports Management.	7	1	-	-	-
5. The Board is effective in monitoring Management's implementation of the Authority's strategy.	4	4	-	-	-
6. The Board devotes sufficient time and effort to meeting key Authority executives.	4	4	-	-	-
7. There is open-line of communication and constructive interaction between Directors and Management.	6	2	-	-	-
8. The Board continually monitors Management's performance against clear and measurable objectives, providing constructive feedback and reinforces Management's role in setting the tone at the top.	7	1	-	-	-